## FINANCIAL TIMES

Dole quits Senate to concentrate on presidential race

 Sony sales up 15\%: Japanese consumer

 around from last year's Y Y20.0.9n loss after the
good will writeoff in its Holywood film businesc
 posted in 199. Page 13
UK urged to extend Eurotunnel tranchise:
Frencb president Jacques Chirac urger the
extent Eur to
to
 Indonesia hostages rescued: Indonesian
soldiers rescued six western and dhree Indonesian
bostages beld by separatist rebebs for more han
four months in the remote Irian Jaya province. The bostages beld by separatist rebels for more than
four months in the remote Irian Jaya province. The
rebels are still holding two other captives. 'Kashmir captives doad's. Four western

 were admitted by a millitant under pollce interroga
tion, the official said.
 based goverrment of national unity to help heal the
ritis in Russian society. Page 2 .
Estée Lauder, the US cosmetics group, is women's and mens pertiunes tor Prada, the ytalian fashion houses of the logos. Page i3
 ing rightst to the World Cap soccer finals m 2002
nd 2 . 20 . Page 5 .:
Sharp rise in Japaniese sharess: The Rank of
Japan movedt oreasure financial markets that tis
manetary poiticy remained amchanged, helping to
 dox of Japanese power. Page 19; Lex, Page 12
Canada acts on Quebec indopendences, tiative In the debate over Quebec independence with a series of moves desiened to remind the
Frenchspeakking province that secession is likely to
be nether French-speaking province that secassion is like
be neither !gmooth nor painless. Page 7 Boost for emerging econonness Private
capital llows to the world's larget emervine econo
mies seached a record scoo. 7 bn ast last year, according mies reached a recorrd cza0 .7bn last year, accol
to figures from the Institute of International
Fnannce eage 5
Cermany scales back revenue forecasts: exppectations of tax revenyes for federal, state and
local authorites between pow and 2000 after a



## Big fall in EU economic growth

arussels says many members will still qualify for Emu



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anion in ogmic and monetary
The Commission has
its growth
The Commission has slashed
estimate.
But Mr Mes.Thibault de Sill-
suy. the
Bur thr Yese.Thibault de Sill
gmy the moneary affairs com-
missioner. insstsed that this
giomy outlook did not dent pros. Hindu nationalist party faces struggle to secure majority before deadline
Leader of BJP asked to form government



Stet looks at telecoms alliance with Veba and C\&W
 Stet, Italy:s state-owned
telecommanications operator, is discussing an alliancep with Veba
of Germany and Cable . Wire
ies of Germany and Cable \& Wire
less of the UK Ia part of its strat-
est to secure its future ollowing
 wbo will be named premier o
Italys first centree eff gorern ment in the next few days. have
seggested that Stet take als ped
cent take in c\&w and persuad

Accelerating growth and low inflation forecast for EU in half-yearly outlook Brussels sees sun on economic horizon


EUROPEAN NEWS DIGEST
Plea to save Gdansk yard


 a renegotation of existing contracts
They say they think it They say they thinks it tumimaginable that the Polish
סvormment would actually arrange for its own Sotecontrolled entity to go bankrupt", and wann that the
"will protect their contractual rights by legal and other



## Srebrenica 'survivors' emerge

 Bosnia-Hercegovina, and were subsequentily handed over to.
the local poile are thought to be frebranicas survivors Al
seren men are on both the bisto of missing people conpilided by seven men are on both the lists of missing people cornpiled by
the International Con mittee of Re Red Coss and the Hosnian
Coverment. official sources said The ICRC confirmed hast


 Jayton agreement by carrying weapons, are being held by the



Finnish inflation rate at $0.7 \%$ The annuas inflation rate in Finland last month was only 0.7
per cent iowntion 1.5 per cent a year eariier, acconding to
te central statisistios ofice. Consumer prices were 0.2 per cent per cent dowations of peec consumer prices were 0.2 per ceant
the central tsatistios
higher in April than the month before, but the rise was mainl due to 228 per cent increase in the price of petrol.
The good news on inlation was tentpered by continuing igh levels of unemployment Finland's jobless rate reache ${ }^{4}, 100$ people were without jobs last month, about 7,500 less han in March and 15,300 lower than in April last year.
The customs boart announced the value of exporits sose 13 :


Aznar in talks with unions
 discusss how to tackle the countri's's near 23 per cent
unemployment rate. Union leaders, wary of the centre-right apvari party's recently annoomced spending eats and ecuildn"t hases started worse $\begin{aligned} & \text { en } \\ & \text { - }\end{aligned}$ ithout consuliting anyone," said Mr Antonio Gutierrez. head Yesterday's meeting was the second stage of Mr Aznar's atueging patif for jobs. He met business organisation chairma Manging pact for jobs. He met business organisation chairma
Mr Jose Maria Cuevas on Monday Mr Cuvers want o go
Hther than the eoverament and loots likely to antagoonise further whan the goverament and loosts bikely to antagonise
the unions with his dideas on labour law reform and changes in
Reuter, Madric
CFE treaty review opens
 ne Europe (CFE) treaty, considered an anchor of post-cold war been destroyed in the three year reduction period which endel

 Russia is in technical violation of the pact by Failing to
its weapons cuts obligations by the November deadine. Armeaio and Azerbaijian, in dispute over the region of
Jagorno-Karabakh have also yet to meet arms reduction limits. Russia, which has argued that the treaty is ontdated is
expected to push for a commititent to a new, modernised arms
accori. The conference ends on May 31

Yugoslav bank chief faces sack The lower chamber of the Yugoslav parliament yesterday
voted to disciss the National Bank governor. Mr Dragoslav
 Loper cbamber was expected to vote later in the day hir Avramoric had appealed to the government not to sack The INIF dispute has prevented Yugoslavia


 atter parliament began discussing Mr Avramoric' future.
Reuter. ECONOMIC WATCH

Portuguese GDP rises $1.9 \%$ Portugal

 the national sta, atistics considereably. Tower is than
estimates of 2.5 and 2.25 pe
 said yesterday that the IINE
fifuredrd not include the
 be companies. The bu
estimates hhis at 03
percentage poits
 - Frances surrent
 in Swedish unemployment rose in April

## APPOINTMENTS

 Appars int we vedirion





## Tudjman furious over European bar

| Laura Silber and Anthory obinson In Zagreb | this decision as anything other than ill-will towards Croatia. | months ago. The oflicial press has also attacked Mr lvan | unjustified and unacceptable". Croatia bad done more than | uly recognised |
| :---: | :---: | :---: | :---: | :---: |
| ent Franjo Tudiman of | he said in an intervlew. <br> For the first time in the | Zronimir Cical, the leadin buman rights campaigner. | ber European state to | half between tbe Bosnian Serb |
| atia reacted angrily yester- | Council's ti-year history, min- | Diplomats cited as rrounds | tbe crisis in Bosnia-Hercego- |  |
| of tbe Council | ist | Zor the's ministers decision |  |  |
| Europe to postpone his coun- | entry because of Croatio's | minorities adequately or to | ber, Bosnian Cr | orgnisations with the |
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|  | ris |  | He | - |
| sion | last month, the Croation | crimes tribunal for forn | nian Mostems in Mos |  |
| ch | erm | Yugoslavia in The Hague, | The Natoled Implementation |  |
| Albania, Moldova and Russia |  | Croatian obstruction of the |  | of Croatian territory formerly |
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| democracy and held four elec. tions. it is difficult to explain | the capital. followlug the opposition rictory in elections six | mir Tudjman dismissed objections as "compl | ton agreements. Bosnia-Hercegovina is confirmed within | homes. most of whicb have been burnt and looted |
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| S Sinbor in Zagrob |  |  |  |  |
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|  | even his Moslem and Croat | into contact with the interna- |  |  |
| Repnt | foes, in implementing the Day- | tio |  |  |
|  |  | After the Dastor agreement | high representative in Bosnia, |  |
| S | mentation Porce (ifor). | Kasagic was appointed prime |  | inal by the interrational |
|  | It is likely that | minister of Republika STpska, | the Dayton |  |
| The | B |  |  | Mr |
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| ${ }^{\text {From }}$ nortbwestern Banja | several mimisters loyal to Mr |  |  |  |
|  | Karadzic |  |  |  |
| Leyal to Belyrade thar | Belirade and international | tbe | nian S |  |
|  |  | and its people-. Mr Kasagic | is | rlibt-wing chetnik |
|  | pected war criminal, bas | tect the constitutional | tional pressure to get rid of Mr | Communist partisans of |
|  |  |  | Earadice | second wortd war. |

## Feuding blights Turkish coalition



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| If. Mesot Yilmaz's coalition |  |
| ner, Mrs Tansu Ciller, said co |  |
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| led its original March vot s illegal. |  |
| Mr Necemettin Erbakan,Hah's leader, said the |  |
| government was thegal and urged the battered secclarist |  |
| ged the battered secularist ties to joth him in a new |  |
| ling alliance. |  |
| Mril MPs voted to form a ular politic |  |
| committee to investigate whether she tailed to prevent |  |
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| interfered in the privatisation |  |
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| of Tofas, Turkey's biggest carmaker, to favour a friend. |  |
| Next, Refaht will demand an |  |
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| Mrs criler's considerabie |  |
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| If parliament approves the |  |
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| Mrs Ciller must stand trial at tary majority. |  |
| the high court. |  |
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## Czech political leaders launch poll campaigns

ar Vaclav Kaus, and other But per cent for tee css prime minister, and other
political lieaders hit the carn-
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ODS Sas it largest lead o
matn opposition party Social Democrats (CSSD), th in
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## 'Service with a yawn' in Germany's shops

|  | either, Mr Ruscbe said. "Since antiquity the rule has always been that the seller had to be at the has always been that the seller had to be at the is clearly something that has escaped German <br> retials. MGG comparative figures - the <br> associatioo includes among its members shops like Simpsons of Plccadilly in the UK and Old England in Italy - come just as a law to finally received its first reading last week in the jinally reccived its irst reading last week Bundestag, the lower house of parliament. <br> There is, however. still a good deal of disquiet about any hineralisaion - even among the ranks of Chancellor Helmut Kohl's Christian Democratic Unioo. <br> Some CDU deputies fear that shop assistants will have to work looger hours and that the labour enjoying fexer of the generous social benefits which are standard in Germany. <br> Sienificantly, Mr Norbert Blium, the labour mithinter the parta, has tinally thrown his weight behind the liberalisation measures. Others have vowed to continue their battle against more flexible shopping bours. Mr Julius Louven the CDE's social affairs spokesman. warned last week that be would try to forre some changes to the governmeot's oraposals. -Until we Inally decide, there is still a need to settle a number of issues." Mir Louven ssid. Ingures were restricted to quality menswear shops, the German figures incinded a broad range of retailers. "But eveo amony tbe can generate sales of more than DM350,000." be said. |
| :---: | :---: |
| German shoppers are not reeelving the service they should, because sales assistants spend too much time reading and even yaxnings, instead of focusing on clients' needs, according to an international retailers' survey. international retaliers surwe.: Group (IMG), an The International Menswear association of menswear retailers in 12 countries with combined sales of about DM500m ( 8330 m ), said German sales assistants were rimping up sales worth only $\mathrm{DiP220} 000$ per rimging up sales worth only DB2020,000 per sear, while their international counterparts manage twite as much - up to DME00.000. Durimg the IMG's annual meting Germany last week, members visited a number of sbopping areas which, according to Mr Heinrich Thomas Rusche. MG's German representative, did not impress the visitors. I took my colleggues from the LSS and and Berlin and they were horrified." Mr Rusche said. "Sales assistants were situing down, they Basically, the - messemge the shopper got is. What do you want here? <br> Mr Rusche said the poor turnover figures generally have little regard for people working "The service mentality is simply underdeveloped and now, at a time when we are in a retail crisis, savings are being made at the neglecting their training. The readiness of a sales assistant to provide a service sinks even further. help build progid shop opening hours did not help build proper relationships with clients |  |
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The most relaxing seat in the air. The new Club World cradle seat.


Apprehension in corporate circles as threat of US-China trade war looms

## US big business fears sanctions




rredes-Benz rather than
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"We never know for warded on
said on US
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Concern growing in Hong Kong
 in Hanoi deal


Thai semiconductor unit planned
 a new semimonductor assembly and test facility in Thailand.
Production is aspected to begin in the second hal of 1997 ,
handing 150m unlts a year. Mr Charn Uswachoke, bea Mr Charn Lswachoke, bead of the Alphatec Gronp. will
perconally bold Sl per erat of the new company, called Alpha
Memory Texas Instruments
 joint-penture between Texas Instrumernents and Acer.
Apha Memory is tbe serand joint venturi ivolving Mr
Charn and Texas Instruments. Last December they formed
 known as D-Rams. Some production from Alpha-Ti is expected
to be passed on to Alpha Memary for final assembly and
Testing. Bortacke, Rangokol
EBRD takes Latvia bank stake



 (s19.8m) Line of crrerit to the bepank hast December.
Mr Diver
Did Mr David Hester, EBRD deputy vies prestdent, said the
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serve its customers more effectively as Latvia moved towards serve its customers more effectively as Lativia moved towards
a marketoriented econo my and wouid help it to expand
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 venture between PT Rajass Hazanah Periasa and Indonesia's
stateowned PT Telekomunikasi Indonesia AF: Helsinh stateowned PT Telekomunikasi Indonesia. AFX. Helsink

INANCIAL TImes thursdaymay 161996
NEWS：INTERNATIONAL
Murdoch
quits race Record \＄200bn flows into emerging economies

## for World

 Cup TVBy Jtmany Burns

Mr Rupert Murdocb＇s Neers
Corporation has publed out of
the multibillion dollar biddint


 Fita yesterday pubulisbed a
list of innal offers received hy yesterriay＇s deadiline recited hy
of Mrart trom the withrawal
Murdoch of Mr Murdoch，the list
revealed
tions：Cable


 the US cable network pro－
tramme the Swiss hased
sports company cWLLLutbi， Tajik fighting splits north and south
IMF loan will come to a country still healing its civil war wounds

 Mroup beaded by Mr Mart Lucerne－based marketing arm
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According to some media analysts yesterday，one reaso
behind the Murdoch pullout behe widespread scepticism
the
about the
 News Corporation to
awarit developt to
Oit One senior executive closely
linked to the offers yesterday
said said he thoughin it it possible that
the hiddoing processs mient be executive commbers of Fita
meets meets on May 31 to discuss
report report on the offers．
hy media the obiestions ratised
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##  <br> $\underset{\substack{\text { By Graham Bowley，} \\ \text { EConamics Statf }}}{ }$

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At present．the IMF lend
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Then，the US led a squobn sup－
port package，which ensured
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ments or led approach to resolving sov．
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Miles．Marto Dragbi，chatrman


Can you put up a Economic development and environmental power transmission conservation are often seen as natural system without annoying enemies．But by taking environmental con siderations seriously early on in a project， your neighbors？ABB keeps any impact to a minimum．For
example in southern Africa， ABB was asked to erect 410
kilometers of transmission lines without disturbing an
indigenous colony of Cape vultures．The project was executed with minimum disturbance during the breeding
season between April and September．It is somewhat
surprising therefore that this neighborly respect did not
slow down the project．
In fact planning ahead combined with local knowledge
and advanced technology meant the Zimbabwean section
of the Matimba Bulawayo interconnection was completed
ahead of schedule．
$A B B$ is committed to the core principle of sustainable
development．Balancing mankind＇s needs with those of
Yes，you can．a delicate environment takes foresight and efficient，
ecologically sound technology．This is what ABB offers to
neighborhoods all over the world．

FT writers profile Atal Behari Vajpayee, who will today be sworn in as PM of India's first ever BJP-led government, and H D Deve Gowda, who emerged as a compromise candidate to head the Janata Dal-led secular-regional coalition

## 'Softer face of the BJP' gets his chance at last



China rules out yuan devaluation
 Additional luxury that takes up no additional room on your expense $\begin{array}{llllll}r & \text { e } & p & \text { o }\end{array}$



- Double airline mileage or poiots for participating airlines. \$ $\$ 25$ credit ( $\$ 15$ at Forum Hotels) pcr day for food and beverage. persooal gift or ameoity from the local recgioo


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## Asia

warned of need to act on water Asian governments need. to
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Tokyo assurance on rates spurs sharp rise in stocks

| Tol | apa | reaction to expectations of rising interest rates. "The rise in |
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| The Bank of Japan yesterday | 25 Average [000) | $\stackrel{\rightharpoonup}{\mathrm{e}}$ |
| moved to reassure Snancial |  |  |
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| share prices and a rise in the |  | omist at Dairchi Kangyo Ba |
| Investors were encou |  |  |
| by |  | eed in the concerted effort |
| ikkel average rose $\$ 34.22$ |  |  |
| 3.5 per cent to 22;0555.97 - <br> regaining the 20.000 level for <br> improving, the employment situation remained severe. |  |  |
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| mbile Japan's economy was |  | dis- |
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| surport His remarks come ${ }^{\text {as }}$goverument and central bant |  |  |
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| oficials are trying to ease interest rate worries. |  |  |
| Mr Matsushita's comments |  |  |
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| recovery compared with this |  |  |
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| remarks he made last month. |  |  |
| interest $t$ ates needed tor ris in rate |  |  |
| recovery which had has trig- Economists said alarm had prompted selling of gered fears of an early rise in been increasing among author- The dollar rose above |  |  |
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| recovery in the domessic popu- |  |  |
| moto. Japar's prime minister. |  |  |
| according to an optnion poli released yesterday |  |  |
| The survey by the Asabi |  |  |
| Sbimbun newspaper, not usu-ally a supporter of Mr Hashi- |  |  |
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| moto's conservative Liberal |  |  |
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| ment to Mr Hashimoto's han- |  |  |
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| president Bill Clinton last |  |  |
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Demand for water was likely
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Singapore acts on property boom


## Share prices tumbled Singapore yestertay after governe
















1

Late change of tactics

## Dole cranks up troubled campaign



## Modest growth for US industry


-

Balaguer likely to determine his successor
The Dominican Republic election may be decided in a run-off vote, writes Canute James


## Canada toughens stance on Quebec

 By Bernard Simon in TorontoCanada's Liberal government
has sought to regain the ixia-
hive in the simmer in debate




However, the constitutional
issue mas ben reignited byte the
federal government's decision
to federal lover ament's decision
to join legal htallenge to
secession wrought by
Mr $G$ secession brought by Mr Gay
Bertrand, a maverick Quebec
City lawyer min
Mr Bert ran racist has asked former pera-
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 accordance with the canadian
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would than not be binding
The case began in a quebec The case began in a Quebec
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Mr Chr proposals for Is due to outline powers to all 10 provinces at
meeting late Joe. The provinces ar i
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in expected to gain wider jour
diction over areas such as
labour trading, forestry and
mining mining
But the court challenge is
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Boche put
Bonnard on the defensive Earlier this year, Mr Crabibibe
barked a controversial sage
ton y som som
 aboriginal communities th a
the rrvimce itself should b
pat partitioned if it opted for ind
pendency
Mr Bouchard, who has a rep nutation as a canny politician,
has so bar biden bibs time. He
has backed away from threat has backed away rom threat
to ail an early election and
has left the door open to par
 possibility of an election
which is Part Quebecois PQ
wound



Monday, March 25. 9 am. meeting: Dusseldorf: Ip.m. wetting: Lille. Tonight: Reception Bpm. New York. Then Home.

CHALLENGER 604


CHALLENGER WIDEBODY LEADERSHIP


## Baring denies greed by bank chiefs



ICL consortium wins $\$ 1.5 b n$ Post Office contract

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Teachers
threaten strikes over pupils' behaviour 10.

Defence links set to become closer after Chirac visit


## EU meeting suggests beef ban will be eased

CIAL TMES THURSDAY MAY 161990

## - Dangerous flirtations

| $\xrightarrow{\text { Larry Clark }}$ |  |
| :---: | :---: |
| BLUEIN THE FACEWayne Wang |  |
| MONEY TRANNJoseph Ruben |  |
| ROUGH MAGICClare Peploe Clare Peploe |  |
| FRANKIE STARLIGHT Michael Lindsay-Hogg |  |
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## Theatre/Sarah Hemming

## Dysfunctional family life

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In a grim week Franhie rarriight competes with the
grimmest. It sounds like a
fim Werner Herzog should

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| naikovsky's Eugena Onegin, | d them; to |
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| Ondon P | ExMBrmion |
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|  | 12 |
| ra, for which the Orchestra of Enlightenment returns: | - Etigrupo Cobra en la colección |
|  | Amsterdarn: exhibition of some 80 paintings and sculptures by members of the Cobra artist graup. |
| LONDON $\quad$ members of the Cobra artist group. |  |
| concert | of the Stedelljk Museum in Amsterdam; to Jun 30 |
|  | - NEW YORK |
| Janowski and pianist Peter Jablonski |  |
| . s | Auction ${ }^{\text {Sothebys }}$ Tel: $1-212-600-70$ |
|  | - European Fumiture from the |
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|  | Hazen maimtained elegant homes at |
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|  | coordinate with the paintings in her |
|  | collection; 10.15 sm \& 2pm; May 17 CONCERT |
|  | Alice Tully Hall Te: 1-212-875-5050 - Jeanny Lee: the pianist performs works by Tchaikovsky, Paganini, Gounod and Listt; Bpm: May 17 |
| EXHIB |  |
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| Of Popess: the loan of Veliaquaz | $\square$ PARIS |
| the Doria Pamphili Gallery provides | ExHibmion |
|  |  |
|  | Centre Georges Pompi <br> Ter 33-1-44 781233 |
|  | - Picabia 1922: this exhibition is a |
|  | organized by Francis Plicabia, one nf |
|  | the pioneers of Dada, In tha Galerie Daimau in Barcelona in 1922. Tha |
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|  | Daimau in Barcelona in 1922. Tha |

## INTERNATIONAE: ARTS GUIDE

## AMSTERDAM

Concertaebouw
Tal:
Ner-20.5730573
Noductiands Kamerorkest. with works by Mozart and Schoenberg;
8.15pm; May 18, 19 (2.15pm) BARCELONA
andacio Joan Mirb
Al Alain- Fivischerer. Photographs: this exhibition of photograph by by
fleischerforms porm tof the
 word of fims, where ha was to
 eatura film in 1988 . His tist's desisire to avovid limiting imsel to a single arixistic dibon a coinciding with the exhiobion

## bemome <br> BERLIN <br>  onductor Alun Francis and pop  <br> Deutsche Oper Bertin <br> Martha oder Dor Markt zu <br> Conducted by Hans Hilisdorf and performed by the Deutrche Oper 隹 <br>  <br> - BOSTON <br>  <br> Unthography's First Half Century: selobration of the 200th anniviversy of the invention of lititugaraphy by lithogrephs by artists. Werch a mines known atists and prominent artists <br> CAPE TOWN <br> Opera House Tel: 27-21-215470 <br> Norman Furber to music hy <br>  COPENHAGEN DANE Det Kongelige Teater  G HELSINKI horeocora Ballet: pestorm tha music by Rissager, Forgotten Land The Second Detail by Forsynhe to music by Willems: 7 mm : May 18 - LAUSANNE  el: 4 al-21-3205001 exhibrition of andondor of Jeweller selection of thems exribition of a selecction of tiems frime Cartier Colectione display retrices the evolution in Cartier style from its beginnings in 1847 through to today: 10 Jun 16 <br> $\square$ LEWES <br> FESTVVL Gandeenoume Opera Festival Tal: $44-1273-812321$ <br>  annual operaf estival, intitiated by John Chistie and his inte.sobrano Audrey Midmay features 74

Music in London/David Murray
Sunday on the South Bank with Claude

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 Roger Nicholst obsid ras muitions for the piano mussic Bat these
Were not realy pedagoical
sessions: the music was tha


 Guihen Quayyras in the cello
sonata marked bim instantly
as a performer we want to hea asain and again
Le Roux sang
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## Peter Martin

In，out，shake it all about
As businesses contract out more of their non－core activities they are being forced to confront the question of what exactly they exist to do


BOOK REVEW WHBam Dawlans THE WEIGHT OF THE YEN：By R．Taggart Murphy Norton，\＄25，352pp

## Dangerous paradox of Japanese power



LETTERS TO THE EDTROR Number One Southwark Bridge，London SEyGit

UK gas regulator＇s proposals lack consistency

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#### Abstract

Caixa Geral de Depositios．S．A．．established in 1876 ．is Poortugar＇s largest bank wide range of financial services in the domestic and intemational markets． CGD leads Prrtugal＇s most important financial group with maior subsidiaries in commercial banking CGD＇s expandinger intemational activity is also backed by its subsidianess：an ofishore branch in Madeira a full branch in Paris，a bank in Brazil，Uhree bark in branch in Madefira，a full branch in Paris，a bank in Brazil，three banks in Spain， bank in France and a network $n f$ corespondents in more than 100 cu bank in france and a network nf correspondents in more than 100 coluntries． A sold Insitution and a diversified Group to otfer you a completa finanaial service worldwide．


## －caixa geral de depostros

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| Good houses | City＇s mental limbo on single currency |  |  |
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| or the | From Mr John Stevens MEP． | is coming．The leadership of | mental limbo，in which even |
| drian Nob | Sir，Your leader＂The city | too many City institutions still too man believe it will probably | itself on this issue，that we <br> informed opinion has lande |
| ， | astonishingly superficial in the |  |  |
| cie＂Mixed signals from | light of the | This is．perhaps | ment and clearance |
| is Aprit the RSC las | England which hlehlight the | increasingly bizarre do |  |
| eetmes found itself playin | Squar | poistral debate，but it | being made by the French an |
| an Theatre，which is not | preparation for the advent of | certainly prove more |  |
| good husiness by anybody＇s | we are in or not．The bond | clear preference to stay out or | ${ }^{\text {Job }}$ |
| ． 1 | convined the single currency | It is precisely this sort of | London SV |

## City＇s mental limbo on single currency <br> mental limbo in which even informed opin itseff on this has and inded could fail to prevent，say， seltememe and clearance arrangmemts，seriusly preiudicial to our interests， <br> the Germans．

Sad that bondholders＇action necessary


BSE：impossible to separate infected material


| FINANCIAL TIMES Number One Southwark Bridge. London SE1 9HL |  |
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| Time to apply some force |  |
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## Burden sharing



Sir Leon Brittan and John Redwood debate Britain's role in the EU


Brittan: Our future lies

## in Europe

Britain's national Iden-
tity is
What is under threat.
owri ten thide threat is our identity as a coun-
ory of tolerance. prag. matism and moderarion. But the
threat is uot from Europan inte
gration; it it from our opan lack of
self-ocnidencen in respond
competitlve and unstable world. competitlve and unstable world
Tespondireat is that insted of
rest this cballenge by responding to this cballenge by
working with our European park,
nerk, we rua away crome them by
making Eurrowe a scapeesoat - and making Europe a scapeegoat - and
kid oorselves elther that we can
persuade our partners to persuarse our oup elther that that we can
whevar we
what we bave together created or
that we would be better off going it alone.
The process of European titegrax
tion up to now has not threatened our ldentity, it thas, rather, helpe
us meet today's cballenges. We
 achlive together what we could
never achiere sepparately.
The best example is the The best example is the European
single market, which has broken
down barriers in Eurap and
opened up opportunitles for opened up opportunitles for ou
oxpports,
cent of our that now over 50
poods go to To achleve that go to Europe. not enugh
to abolilh traifs and create a free
trade area. We had trade area, We had to have efiective
rules about minimum common tsan-
darids. fair public purchasing, goverrment subsidies - rules whic
required common institutions t
apply them and pollice them - and you obviously had to have an inde
pendent court to interpret them.
Yoo could no possibly allow 15
national conts. nates in 15 different ways.
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true enemy of our national identity.

## Redwood: Emu would

 mean misery
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 European Union: angel or demon?
## O B S ERVER




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100 years ago Increased Cycle Trade
Anether Company to share in the
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therefore seem that the experirenesed dy that phe pubjiciculty the
ppurchisse of cycles at the preseat removed or at all events, 50 years ago Gerrumas rise
Froun runeor that tisly's
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prominent in the later dealing
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Surprise move follows slump in support
Dole quits Congress to revive presidential bid

| Urek Martin in Wasthington |  |  |
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| Senator Bob Dole yesterday took | way," one aide said, "would give |  |
| the extreme and unexpected step of resigning his seat in Congressto attempt to revive his flageing national campaign for the US presidency. | the Clinton White Ho | his it was |
|  | throwing legislat |  |
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| The presumed Repoblican can- |  |  |
| Clinton by an average of 20 points in public opinion polls. advised them of his decision before a press conference. |  |  |
|  | paien foray into Illinois today. |  |
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| "My time to leave this officehas come," Mr Dole told a crowid in the Senate. He said he would ran for the presidency with noth- |  |  |
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| ing to fall back on. He said that be was rumning |  |  |
| for the presidency "not attracted by the Elories of the office, but by its difticulties". His voice break- |  | s |
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| me but the hard way." |  |  |
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| representing Kansas in Congress, take the lesser option urged on him by several Republicans and |  |  |
|  |  |  |
|  |  | Troubled campaticu. Page 7 |

## Chirac urges longer franchise to help Eurotunnel investors

|  | do. Under the legislation which <br>  | governents. are prepred to |
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Stet looks at an Anglo-German alliance continued tom Prage 1



## US-China trade war escalates with threat of tariffs 

 hundreds of prodacts. thacooding
Chinese silk and US movis as
their dispute over inteliectual
property pesalated yesterday.








 1993 pact desiened to eradicate
piracy of intelectual propery
had made the action necessary.





 garding it "tramendous efforts"
to iutr intelictual propert
rights abuses and warned that tit


 than 30 sactories producing core
terefer software, compact and
laser Laser discs, and videoss

- Creation of an effective borider
 market for US audiorisual and
computer software companies which want to establish joint
vontes -

ES fear of sanctlous, Page 4

Ringing the changes


## 

Aluminium Components Group Limited
has acquired

FiBO A/S (Norway)
Herronana Praezisionsdruck GmbH u. GbR (Germany)

Management Buy-in
with tocal funding of 515 million
Initiated and Negoiatred by
Led and Arranged by
Legal \& General Ventures Limited
Legal \& General Vencures 1996 Unquoted Equity Fund
Group Trust ple
Senior Debt provided hy
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Asburst Morris Crisp (Acquisition and Institutional Equity)
versheds. London (Managemen)
Allen \& Overy (Senior Debt)
Reporing Accountant
Coopers a Eytrand


Legal \& General Ventures Limited



 tion programme, in particular the
sale of he states majority stak
in Stet. Italy's telecommunica in Stet. Italy's telecommunica
tions holdiang company
Now Mr Now Mr Prodi and his advise
have framed an ambitious plan
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Following the failure of those cand and Stet would pair off the
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the European market


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FINANCIAL TIMES
COMPANIES \& MARKETS
Thursday May 161996

## Sony recovers to Y138bn

\begin{abstract}


Rome plans a fast marriage for Stet - C\&W is a possible suitor


## Dornier family holds out against disposal by Dasa

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| Mrs Martine Do |  |
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|  | consortium in which Dasa halds |
|  | a 37.9 per cent stake, into a single |
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| ${ }_{\text {unit }}$ Mir Dierrich Russell, the |  |
|  |  |
|  |  |
| company's aviation husiness, had told a press conference that Dasa |  |
| was still holding negotiationswith Fairchild of the US about |  |
|  |  |
| the possible sale of Dornier. |  |
| An enraged Mrs Doraier-Tie. |  |
| cannot sell Dornier if we do not give our consent." Sbe said the |  |
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| child as the US company did not seem ans better in managementterms or more financianly capable |  |
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| Mirs Dormier.Tiefenthaler said the family would raise ohjections |  |
|  |  |
| to Dasa's plans at the nest meet ing of Dornier shareholders. |  |
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## Prada perfume deal

 attracts Estée Lauder

| Kstife Lendider, the DS cosmetics gronp. is expected shortly to aunounce plans to prodnce wom. en's and men's perfomes for Prada, the Italian family firn which has become one of the hot. test fasbion houses of the 1900s. thest fasbion honses of the avoler stood to have been to tails for several months regarding an agreement whereby Lender will Prada under licence. Neither Prada nor Lander would com. ment on the deal. <br> The desidgner tragrance market is one of the most profitable areas of the beanty trdustry Marteting budgets are high, but production costs so low that a best-selling desigreer scent, such as Chanel Nos or Calvin Kem's CK One, makes estimated ammual profits of at least spom on retail sales of more than \$100m. <br> A perfume bearing the Prada name has strong commerctal potential becanse of the high profile and prestige of the fash. ion honse. | 1913 by Mario Prada to make bespoke lnggage Ior wealthy travellers. Its fortunes faded after his death until it was revived by his granddanghter, Minecia, who took over in 1979 Mruccia, who tools over in 1979 and has since revitalisea its designs, while her hasbanu, Mr Patrizio Bertelli, has restruc tured the basiness <br> Prada's e250-plus nylon backpacks and mipimalist fashion collections bave since attained family owned, has expanded from its original Milan shop into <br>  ( $\$ 365.6 \mathrm{ma}$ ) last year. <br> An agreement with Prada would form part of Ester Lanprodnct range followting its flotaHoa on the New York stock marKet last founded in in 1946 by by ants Estefe Lander and her financier bus band, Joseph, is best known for the old fashioned glamour of best-selling perfumes such as Beantina, White leannen |
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CLASS OF ITS OWN

included a two-year pay treeze and the creation of shuntu. The
 than 10,000 to 1 ittle more than 9 .000 in two years. without
resorting to Mr Jean-Yierre Courcol Aird France. Europe's managing
director, said the meassures should restrict loseses to
 Aegon earnings increase 12.6\%
 Aegon, the Dutch insurance
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Lagardère bid for Matra Hachette
 There is a FFri40 cash offer for those not wanting to exchange FFT140 price was 82 per eant above the average of the past 12
monthr Matra's
FFrrilizbin


Swedish
Match sets

France Télécom slips as float approaches

| arvid Buctian in Par | to private investors and |
| :---: | :---: |
| m yestarday | Mr Bon soid |
| rted full-yaar net proits | protit largely rafiected asset |
| frme on sales up 2.7 per | last year for renemal of Prance |
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| privatisatio | clams that su |
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| dent said 1996 woula be a year |  |
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| lthe government is poised to |  |
| propose another hill to incorpo- |  |
| France Telecom. The aim |  |
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 bourse
alight

Currency gains help 31\% adyance at Novo Nordisk

Defences planned against CIC sale

| ack in P |  |
| :---: | :---: |
| Executives at one of the leading subsidiaries of cIC, the banking troum oultimately controlled hy GAN, the French insurure, are discusssing the idead of "mutualising" their of muntualising thent parent rival group. <br> Lyonnaise de Banque, one of tha larger- resional banks wirnean yhatd discussions hith GAN esecutives and govern. ment officials about their pro${ }^{\text {pasals }}$ to buy out the parant Under the plan, Lyounalse and the other leading regional banks in the CIC network ralse extersal equity to take control of the holding comtakeover. They would later gratually redice the external <br> GAN, which is owned hy the French state and controls CIC, announced last year that it the bank as part of a plan to raise funds to help with tts financial restructuring. fied with the governument, and |  |
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## PRORLE:



Marseillaise de Crédit sees profit for 1996


Krupp promises dividend for year




## NatWest Group

has completed the sale of

## A NatWestBank N.A. <br> to <br> cypleet <br> Financial Group

We acted as financial advisor to NatWest Group

Goldman, Sachs \& Co.


FINANCIAL TIMES THURSDAy MAY 161996
COMPANIES AND FINANGE: ASIA-PACIFEC / INTERNATIONAL


## . COMPANIES AND FINANCE: THE AMERICAS

Fund managers put takeover spotlight on USAir
With two US investors building stakes, the carrier could be back in play, reports Richard Tomkins




Vitro hit by Anchor Glass charge

By Paniel Dombey nin Mexicio crity





## American Express

 expands services

## By Richard Water in New York

American Express continned
its push in to new faster.
growing parts of the financial its pus
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The eroup said 4 thad had created
a tivision. Amertcan

By Maggie Unry in New York
Berkshlre Hathaway, the
insurance and investment
irourd headed by Mr Warren groum headed by investmen Waren
Buffett, yesterday reported Suffeth, jesterday reported a nos.
pose chaverer, the comparn
company mbose chairman is known for
plaatrspeaking, said the figures were "meaninigless ine ievaluat
ing the company or ctarting
its mrogress.
 $\$ 500$ to $834,700 \mathrm{in}$ morming frad.
ing, while the newly-issued

 B shares last week was wriced
at $\$ 1,112$. First-quarter earnings we
heavily distorted
he Die group realised by the wain
Disney accuired Capital Cites
ABC, the media roroup

 ise in value of the Capital

## SAB

THE SOUTH AFRICAN BREWERIES LIMITED ABRIDGED PRELIMINARY REPORT for the 101st year ended 31 March 1996

| Turnover |
| :---: |
| Grows 17\% to R32,6 billion |
| Cash value added |
| Reaches R12 billion |
| Profit before taxation |
| Rises to R3 billion |
| Attributabie Earinings |
| Increase 29\% to R1,7 billion |
| Earnings per share |
| Up 22\% to 566 cents |
| Dividends per share |
| Improve 25\% to 250 cents |
| Prospects |
| Further real growth in eamings and dividends is achievable during the coming year |
| provided consumer demand does not weaken significantly. |

CAPTALSATION SHARE AWARD AND FINAL ORDINARY DIVIDEND




COMPANIES AND FINANCE: UK

## Williams expands with FFr1.38bn Sicli buy



## AIB lifts stake in Polish bank

| By George Graham | it has an option to acquire a further 23.9 per cent from the | year hy 44 per cent to 300.7 m zlotys, according to interna. | had been selected hy the Polish finance ministry to huy the 20 |
| :---: | :---: | :---: | :---: |
| Allied Irtsh Banks wlll boost | European Bank for Reconstruc. | Honal accounting staniards. | per cent stake. "We fell that |
| Its stake in Whelliopolski Rans | tion and Dev | Its total assets amount to | this decision is a significant |
| perc | three years. | ${ }_{\text {The }}$ The Polish shate treasury | Ition to date as a minority |
| ning a tender to huy a 20 per | WBK is headquartered in | still holds a 5 per | stharebolder im WBK," he said. |
|  | d has '49. rull | AB's purchase price or ${ }^{\text {ats }}$ | ${ }^{\text {ALB }}$ is aready represented |
| ABB paid Is12.7m for its orig- | analysts regart it as still | to 6.4 times historic | helpting the |
| nal 16 per cent stake in WBK |  | ${ }_{\text {chief }}{ }^{\text {T }}$ | cial |
| subscribed share issue in 1995. | boosted pretax profits last | very pleased that his company | products. |
| ESULTS |  |  |  |





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15 Muy


## LEX COMMENT <br> PowerGen

| PowerGen's management may seem a grudging verdict When the company has just produced a sparkling set of results, a 40 per cent divi- dend increase and a $\$ 400 \mathrm{~m}$ share buy-back But Powertoo many questions. The prohlem is that it is simply from selling its stakes in National Grid: the buy. back is far too puny to get the company's balance-sheet Into tauter shape. Why does management want to keep Source: FT Exdel interest cover at an absurdly inefiticient nine times? Because it wants a free rein to launch exciting acquisitions. Of course no-one will ohject if the company can pull off good deals. But it is extremely difficult to see where it will find them. Power. regional electricity company after all, hut thts looks farfetched. In the UK. that leaves nothing big to which it could plausihly add much value. Thue, there are pienty of opportuni- ties abroad - and so far, the generators seem not to have done. On the other hand, intense competition has driven dome into biack boles as the suater returns down: arguably. if PowerGen can outbid high-rolling US competitors, it is overpaying by definition. <br> The risk is that, facing pressure on its margins at home, the company will be panicked into boosting prolits at any price, To avoid this, sharebolders should press for a bigger chunk of cash. This rould not only enhance earnings but also instil some discipline on a potentially extravagant management. |
| :---: |

P\&O sells Modern
Terminals stake for HK\$768m

| Geoff Dyer | The company's principal shareholder is Wharf Hold. |
| :---: | :---: |
| P\&O has sold lts 5 per ce | ings, the Hong Kong property |
| Hong Kong container tern |  |
| nals company. for ahout | At one stage P\&O had a |
| 00m). | per cent stake in MTL hut has |
| ing, prop | reduced its investment over |
| struction group sald | the last five years, It said it had made a book |
| of the shares back to MTL | proift of 83.6 mm on the tr |
| , |  |
| minals, particularly in the | The group is expected to give |
|  |  |
| of a policy of reducin | soles it has agreed so far this |
| Ity interests in opera |  |
| where it does not have a man- | At its results in March P\&o |
| agement contract. | 5 5ald that disposals worth |
| erth faciuty | groperty |
| alnal in Hong Kong. | sales. |

## ${ }_{4}$ <br> COMMERCIAL UNION

RESULTS - 3 MONTHS 1996

## Pre-tax operating profit £ 83m

- Life profits increase $13 \%$ to $£ 58 \mathrm{~m}$. New life premiums 15\% higher.
- General insurance profits of $£ 64 \mathrm{~m}$ ( $1995 £ 97 \mathrm{~m}$ ) affected by an increase in weather claims of $£ 35 \mathrm{~m}$ in the United Kingdom and United States.
- Strong profit growth from the Netherlands, further good progress in France.
- Shareholders' funds $£ 4,042 \mathrm{~m}$.

John Carter, Chief Executive, commenting on the results said: "The Group has made an encouraging start to the year, despite an increase in the cost of weather claims, demonstrating the strength of our worlizwide aperations. Our extensive life businesses continued to perform uell."

|  | $\begin{array}{r} 3 \text { months } \\ 1996 \\ \text { Unaudited } \end{array}$ | $3 \text { months }$ <br> Unaudited |
| :---: | :---: | :---: |
| Total premium incorne | 2,467m | ¢ 2305 m |
| Operating profit hefore taxation | 283m | E103m |
| Profit on ordinary activities before taxation (note) | 4105 m | E112m |
| Profit atributable to shareholders | ${ }^{562 m}$ | Esim |
| Operating earnings per ordinary share | 7.2p | 10.6p |
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## TECINOLOGY

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## Painless way to view LGD

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cranes to get a better view while
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liquid Crystal moleceles are
sandwiched between thin poty siquid crystal molecules are
sandwiched between thin poivmer
sunfores that thave been ribbed in
one direction with a velvet cloth. one direction with a velvet cloth.
This helps them chauge their
orientation en masse


 obstacies.
Thees have developed a
Tobbhngless aligment met "Tobhthaless" aligmment method
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piress, and to "tune" the anglo

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to the bar to the bar British Steel has developed a new
computtertased system which
 inslden f furnaces ssed to rehe
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Provisionaly Provisionally named Inferno.
the system is a slenificant
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| 'Indian buying opens silver gap' |
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Agreement 'close' on Western Australian iron ore project

| By Nikdi Tait in Sydney and Lawa Tyson in Taipei |  |  |
| :---: | :---: | :---: |
| Trading in the shares of |  |  |
|  |  |  |
| suspended yesterday, as the company said it was close to |  |  |
|  |  |  |
| on agreement with Taiwan's An Feng company on the development of its A\$1bs-plus |  |  |
|  |  |  |
| development of its A $\$ 1 \mathrm{~b}$-plus |  |  |
| steel project, near Geraldton. |  |  |
| tions could hring a second |  |  |
| major iron ore processing oper. |  |  |
| ation to Western Australia |  |  |
|  |  |  |
|  |  |  |
|  | with An Feng entering a "take- |  |
| tial Taiwanese investor weretialdue to tuke place tody andcould result in an agrement |  |  |
|  |  |  |
| conld resuit in an agremmenl hoing signed tomorrow. |  |  |
| The An Feng group, based in tbe soutbern port city of |  |  |
|  |  |  |
| Kaohsiung, includes listed |  |  |
| Feng tn M Metal Indussrial. oneof Taiwan's largest steel-mak. |  |  |
|  |  |  |
| ers. The broup does not have a |  |  |
|  | bettreen A81.2bn and As1.fbn |  |
|  | The Mid-West proposal is one |  |
| ing to secure a steady supply of raw matertal, which it processes and sells to domnstream |  |  |
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| If the joint venture deal ment ahead, it would probahly see |  |  |
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## Profit-taking hits gold demand

| Kerneth Gooding |
| :---: |
| Many German and Japanese investors took their profits on gold bought in 1995 and con. trihuted to a 7 per cent drop in gold demand - to 636 tonnes in the first quarter this year in tbose markets montored by the World Gold Council <br> The council, a promotional organisation financed by some gold producers, points out that early last year a combination of circumstances in Japanincluding the Kobe earth- quake, problems to the finan- |
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## Preussag plans Albanian chromium revival



## German bunds and French OATs outperform

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## Toyota sees strong demand for $\$ 750 \mathrm{~m}$ 'euro-Asian' issue




FUTURES AND OPTIONS

## France



JP Morgan, Reuter s in RiskMetrics link



Telefónica del Peru ADSs
By Richard Lapp



equity offering in which th8
government is selling its




FT FIXED INTEREST INDICES $\quad$ OILT EDGED ACTVITY INDICES


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## MARKETS REPORT <br> Dollar firmer as market revises Japan outlook





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UK stocks in good form as Wall St nears record


## All－time high for Shell



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sentations to anallysts torday，
commencing with London
Ther sentations to analysts tonay
commencing wita yondon
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To the compronany is expected

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shares aggressively．lt has told arres aggressively．it has told
hock it is worth investors buying that the to eck in wortrinvestors that the 970 p a share．
 ment yesterday，and a beller
that disappointing fourth－1uar－
the figurues at the ond of ast ter figures at the end of hast
year were an anomaty．There
has also been stron has also been strong buying in Consequently，the stock
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ong to gage．
EEletronces．group Amstrad，a
trong market lately following


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SPOT THE RFFUCEE

| There he is．Fourth row，second from the left The one with the moustache | Everything they once had has been left behind Home，family，possessions， | We＇re not even asking for money （though every cent certainty helps） |
| :---: | :---: | :---: |
| Obvious really． | all gone They have nothing． | But we are asking that you keep an |
| Maybe not The unsavoury－look | And nothing is all they | And |
| aracter you＇re looking at is more | extend a helping ha | It may not seem much．But to a |
| evy to be your average neighbour－ | We know you can＇t give them back | gee it can mean everyt |
| od slob with a grubby vest and a ekend＇s stubble on his chin． | the things that others have taken away． | UNHCR is a strictly humanitarian organization funded only by voluntary |
| And the real refugee could just as |  | contributions．Currenty it is responsible |
| You see，refugees are just libe you |  | around the world. |
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| Except for one thing． |  | P．O．${ }^{\text {Pcas}} 250$ |
|  |  | 1211 Geneva 2 ， |





FINANCIAL TIMES THURSDAY MAY $161996 \star$




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## Boost for tech stocks leads equities higher

| Wall Street <br> Signs that computer sales remained strong boosted the technology sector and helped <br> to lead the broseder markee <br> Lisa Bransten in New York <br> Both the technology.rich <br> Nasdaq composite and the <br> gains, putting them on track to <br> surpass the closing recordis set <br> stronger at 667.86 and the Nas- dap had added 729 at 123449 <br> by 1 pm med 729 at 12344 <br> During morning trade, the <br> came within 17 points of the <br> closing peakk of 5.689 .74 set on <br> Dow was off its session hiegh <br> and displayed a gain of 28.07 at 5,55278 . The Amertcan Stock <br> Exachange composite edged पy 0.91 to 801.09 . New York SE <br> volume had reached 272m <br> shares. <br> Leading the technology shares higher was Den Comphter, market closed on Then Tuestay that <br> its earminges rose 33 per ceat to <br> quarter, 11 cents ahead of the <br> Thean estimate from analysts. <br> s41/ or 9 per cent to $551 \%$. <br> Applied Materiale also announced stronger than expected earnings iate on Taes |
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## ASIA PACIEIC

Nikkei climbs 3.5\% in biggest rise this year

Buenos Aires ahead 2\% by noon A rally in ADRs helped BEENOS ARRES to a ting the opening up of cellular, satellite and

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